

Project Management

Topic 6.2 Decision Making



Basic Decision Making Approaches



Consensus Decisions

- High impact on project
- Decisions involving many people
- Requires most time and effort
- Everyone understands the decision
- Everyone supports the decision

Sub Group Decisions

- Sub group with team buy-in
 - Expedites consensus when time is short
 - Yields lower creativity and commitment
- Sub group with information to the team
 - Sub group contains all expertise
 - Sub group implements the decision
 - Decision has little impact on other actions

Expert Leader and Planning

- Expert Leader
 - Time is of essence
 - Crisis without prior planning
- Planning
 - Decisions planned in anticipation of an event
 - May incorporate all other decision types (e.g. baseline and contingency plans)

Voting

- Consensus is not possible in timeframe
- Everyone is knowledgeable of the topic
- Everyone understands all perspectives
- Majority can implement the decision
- There is a plan to address the minority

6.2.1 Simulation Exercise



Decision Making

Learn by Doing Project Management
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